

Part 2 | How to Build a Rebate Program

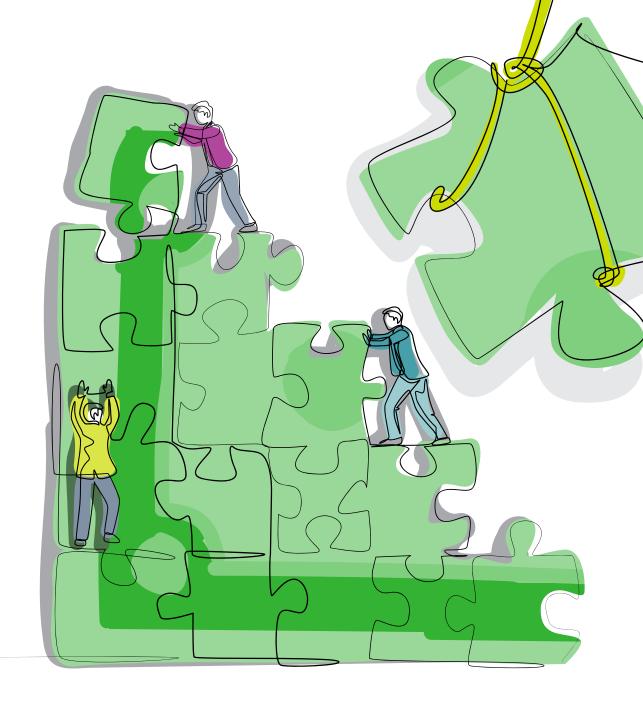


When it comes to managing rebates effectively, collaboration is crucial. In a world full of one-sided strategies, working closely with your trading partners to develop, execute, and maintain rebate programs to meet mutually beneficial goals can set you apart. This kind of teamwork drives loyalty from partners, smoother processes, and fewer disputes.

This guide is part 2 of our 4-part series on How to Build the Right Rebate Program. In it, we'll break down what it takes to create a truly collaborative rebate strategy.

#### Let's explore:

- The benefits of working with your trading partners
- How to craft a joint business plan to lay the foundations for shared success
- The costs of opting not to collaborate
- A step-by-step guide to sync your rebate objectives with your trading partners' unique goals
- Best practices to craft a strategy that benefits both sides every time



## Using Rebates as Tools for Collaboration – Not Just Negotiation

Some businesses only turn to rebates during a negotiation, often working from an isolated perspective to drive unbalanced outcomes. But rebates are so much more than just financial bargaining chips – they're powerful tools that drive behavior, fostering genuine collaboration between trading partners. The hidden power of a collaborative rebate strategy lies in its ability to create win-win scenarios and promote shared success.



#### Win-Win vs. Win-Lose Rebate Strategies

Truly collaborative rebate strategies thrive on open communication, shared objectives, and a single source of truth. When both parties work transparently, everyone wins. This approach strengthens relationships, setting the stage for long-term cooperation and mutual success.

On the flip side, rebates crafted purely to win a negotiation can end up one-sided, benefiting one party at the expense of another. Taking a competitive (rather than collaborative) approach can sow subtle seeds of distrust and lead to potential conflicts down the line. When both parties work transparently, everyone wins.



## Crafting a Joint Business Plan for Rebate Collaboration

When collaborating with trading partners on a rebate strategy, sitting down to craft a joint business plan can help you lay the foundations for shared success. This plan defines the scope of your collaboration, your shared goals, the steps you'll take to achieve them, and what's expected of both sides. When trading partners are on the same page, crafting rebate strategies that drive mutual benefits becomes a whole lot easier.

#### What Makes a Joint Business Plan Work

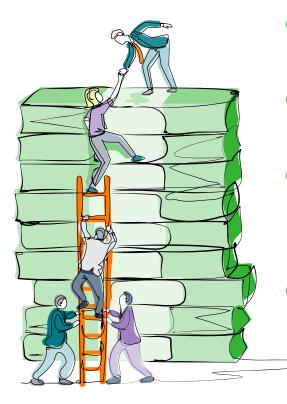
- Shared Vision and Goals: Start by getting crystal clear on what both sides want to achieve. This shared understanding is key to developing rebate strategies that genuinely support your shared goals.
- Teamwork Makes the Dream Work: Don't let one side handle all the planning — craft your business plan together with your trading partners. This ensures everyone is invested and knows exactly what they're supposed to do.
- Set Clear, Achievable Targets: Be specific about what success looks like. Whether it's boosting sales by 20% or reducing costs, having clear, measurable targets helps everyone stay on track.
- **Track Your Progress:** Assign metrics to each goal to track your progress and keep everyone accountable.
- Incentivize and Reward Success: Implement an incentive program that encourages your trading partners to push towards your shared goals.

#### Choosing the Right Incentives for Your Joint Business Plan

- **Pricing Incentives:** Pricing incentives such as simple discounts are straightforward and don't require much (if any) effort on your trading partner's part. However, this means they don't engage deeply or drive real commitment.
- Rebate Programs: On the other hand, rebates must be earned — leaving a stronger psychological impression.
   By tying rebates to specific actions, like hitting purchase milestones, we motivate our partners to align their efforts with our joint goals.

## The Benefits of Collaborative Rebate Strategies

Embracing collaboration is all about building stronger partnerships and creating a smoother, more efficient way of working together.



Let's dig into the real benefits of collaborating with your trading partners and using rebates as a behavioral incentive:

#### Mutual Growth

Aligning goals with your partners creates win-win scenarios to foster resilience and long-term growth.

#### Better Communication

Maintaining an open and honest dialogue keeps everyone on the same page, improving efficiency and cutting down on misunderstandings. In fact, **50%** of manufacturers believe that improved communication will make their programs more effective.

#### Stronger Relationships

Working together builds trust and cooperation, leading to more opportunities for collaboration and long-term success.

#### Lower Costs

By streamlining processes and optimizing resources, collaboration helps cut operational costs and boosts productivity.

#### Increased Flexibility

A collaborative approach allows for quick adaptations to market changes or unexpected challenges, making sure your rebate programs stay relevant and effective. According to a study by McKinsey, trading partners that collaborate closely are able to stay flexible, adjusting their operations and incorporating changes seamlessly.

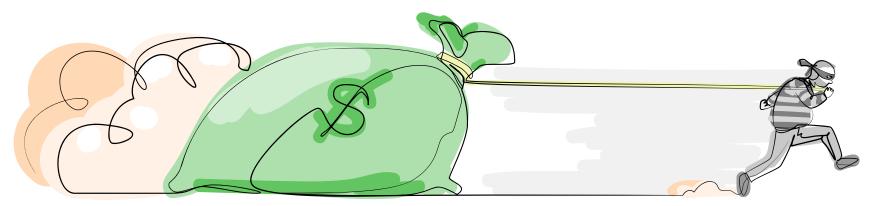
#### Improved Data Accuracy

Sharing data and insights leads to better decision-making and more effective rebate programs.



## The Cost of Foregoing Collaboration

Let's face it: overlooking collaboration when setting up rebate strategies can sneak up on you with some unexpected costs.



These issues tend to pop up as "lagging indicators," meaning you may not even see them coming until the damage is done. Skipping out on collaboration can lead to bigger problems later on that hurt your relationships and your bottom line. Remember: when you're crafting a rebate strategy, trading partners work better together.

#### **Disputes and Loyalty**

When collaboration takes a backseat, disputes tend to get more frequent and more severe. This isolated approach can erode the loyalty of your partners over time, even for large corporations working with many smaller trading partners. If the grass is greener in another pasture, many businesses won't hesitate to seek more collaborative opportunities elsewhere.

When you build your rebate programs without collaboration, they won't drive the right behaviors. This could result in your trading partners staying in the dark about the rebate amount they're getting, or worse – rushing to spend at the end of the year and wreaking havoc on your books.

#### **Metrics of Misalignment**

Ever had a payment that dragged on way past its due? Or a dispute that just wouldn't resolve? These are telltale signs that your level of collaboration isn't where it needs to be.



## Metrics and Questions to Evaluate Rebate Collaboration

Figuring out if your rebate strategy is truly collaborative takes more than just assessing outcomes. It's about really digging into the foundations to determine whether it's set up for everyone to succeed together.

#### **Key Metrics**

- What is the total volume of rebate claims being processed?
- How many disputes are popping up?
- How long do they last?
- Are payments on time?
- How often are contracts getting renewed?
- Are partners adhering to the agreed-upon rebate terms?

These stats can tell you a ton about the teamwork in your rebate strategy. A solid collaborative approach usually means fewer disagreements and timely, fair payments that keep everyone happy.

#### **Transparency and Engagement**

These two are the bread and butter of any smooth-running collaborative operation. Regular check-ins and clear, open lines of communication lay the groundwork for mutual understanding. In our <u>2024 State of Volume Rebates report</u>, we learned that **55%** of manufacturers believe that better awareness of programs within trading partner organizations would increase the effectiveness of their rebate programs.

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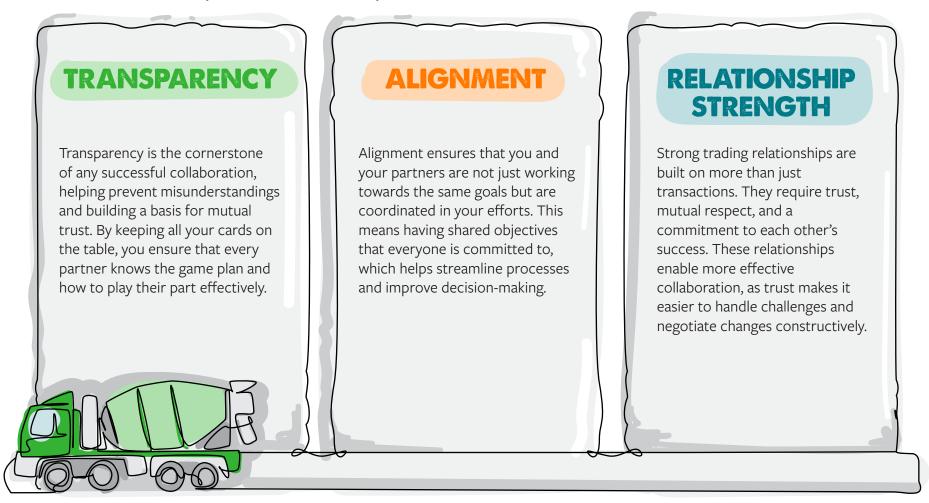




## Techniques for Aligning Rebate Objectives with Trading Partners

Getting your rebate strategies in sync with your trading partners is essential for long-term success. It all starts with setting up joint business plans and laying down a solid foundation of transparency and trust.

There are three essential pillars for success in this process:





## Incorporating Collaborative Goals into Your Overall Rebate Framework

By adopting the GOST (Goals, Objectives, Strategies, Tactics) model, you can bring truly collaborative goals into your rebate strategies, turning what could be just another transaction into an opportunity to grow your partnerships.

#### Let's walk through how you can apply this model to drive deeper collaboration:



#### Defining Collaborative Goals

First up, you'll need to define <u>clear, specific</u> <u>shared goals</u>. Maybe you want to "Boost partner engagement and satisfaction." Make sure everyone – your team and your trading partners – understands and buys into these goals.



#### Setting Specific Objectives

With your goals set, pinpoint specific objectives that reflect them. For boosting engagement, an objective could be to "Increase partner-initiated transactions by 20% within the next year through tailored rebate programs."



#### 3 Developing 3 Effective Strategies

Now, how will you reach these objectives? If you're aiming for increased transactions, maybe your strategy is to implement a tiered rebate system that rewards higher-volume purchases, encouraging more frequent orders.



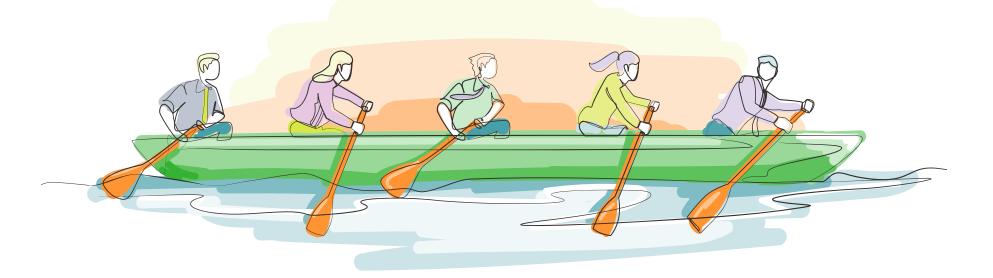
#### 4 Implementing Tactical Actions

This is where you get into the nitty-gritty. For the tiered rebates strategy, a tactic might involve rolling out a user-friendly digital tracking system to keep partners clued in on their progress towards higher rebate tiers. Another could be setting up quarterly check-ins with partners to gather feedback and adjust the program as needed.



## Collaboration is Key to Long-Term Success

Always remember that the key to lasting success lies in building rebate strategies that benefit everyone involved. Taking a more collaborative approach to your rebates boosts profitability and streamlines operations. Plus, as you work together with your trading partners toward shared goals, you gain a mutual trust for each other and a stronger partnership in the process. When you work with your partners to align your efforts on rebate objectives, great things can happen.



Learn how to strengthen your rebate objectives with our helpful guide, **Defining Strategic Objectives for Effective Rebate Programs**.





## About Enable

Enable helps manufacturers, distributors, and retailers take control of their rebate programs and turn them into an engine for growth. Starting with finance and commercial teams, Enable helps you better manage rebate complexity with automated real-time data and insights, accurate forecasting and stronger cross-functional alignment. This lets you — and everyone in your business — know exactly where you are with rebates. Then you can extend Enable externally to suppliers and customers, setting them up with one collaborative place to author, agree upon, execute on, and track the progress of deals. Find out more and try it for free at **enable.com.** 



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