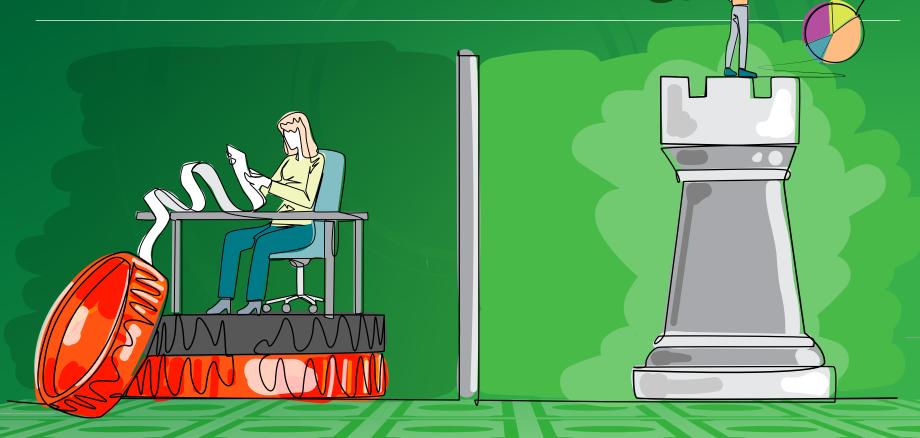
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Part 3 | How to Build a Rebate Program





When it comes to rebates, balancing management with strategy isn't always easy. After all, no one teaches rebate strategy in school. Many rebate managers function under the status quo, operating how they were taught by previous rebate managers. They get work done the way it's always been done, keeping operations smooth.

On the other hand, when rebates are used as a strategy, rebate managers become forward-thinking rebate strategists. They craft rebate programs that align with the company's big-picture goals and adapt to evolving market trends. What sets strategists apart is their knack for influencing outcomes and effectively communicating their ideas. They're always looking ahead to spot market changes or new challenges and adjusting their strategies proactively. With strong analytical skills, they can turn data into informed decisions and actionable plans.



Taking a strategic approach to your rebates brings unparalleled benefits to your business—and to your career. Proactively managing rebates turns them into powerful strategic assets that drive growth and provide a unique competitive edge. This shift from reactive to proactive fosters innovation and sets you up to seize new opportunities.

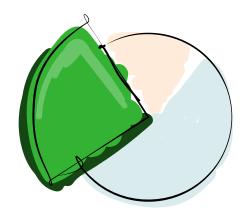
This guide is part 3 of our 4-part series on How to Build the Right Rebate Program. In this installment, we'll dive into what it takes to elevate your approach from rebate administration to rebate strategy.



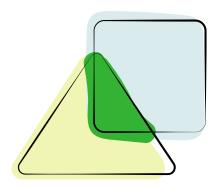
- Identifying opportunities and risks with SWOT/TOWS
- Using data to make better decisions
- A real-life case study on the successful implementation of a rebate strategy
- Taking your rebate strategy to the next level

How a Rebate Strategist Crafts a Rebate Strategy

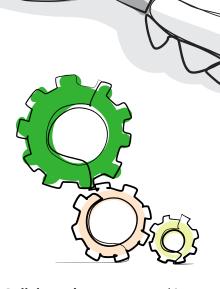
To the rebate strategist, creating an effective rebate strategy is all about clarity, adaptability, and collaboration.



• Clarity ensures that your processes are reliable and well-defined, your goals are actionable, and your decisions are informed by data you can actually trust.



 Adaptability is about adjusting to all sorts of changes, from market fluctuations to business needs (both yours and your trading partners'.)



• Collaboration means working together with all key stakeholders, both internal and external. This ensures rebate programs work for everyone, driving business objectives for you and your partner.

Rebate strategists keep a close eye on current trends and market conditions to make sure their decisions and initiatives are always informed and aligned with what's best for the business. Their strategies must remain flexible enough to adapt to sudden shifts in the market or evolving customer priorities. This ensures that their rebate programs continue to deliver maximum value — despite changing circumstances.

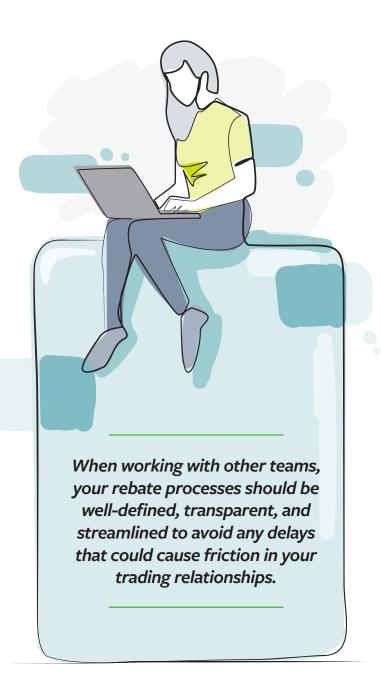
Collaboration is key here. Collaboration starts internally: strategists work closely with Finance, Sales, Marketing, and Operations teams to make sure their rebate programs are seamlessly integrated, optimized, and always up to date. Then, strategists turn their attention to external partners. When working with other teams, your rebate processes should be well-defined, transparent, and streamlined to avoid any delays that could cause friction in your trading relationships.

One powerful tool in the rebate strategist's arsenal is the GOST framework. This structure helps them:

- Set clear Goals
- Define specific **O**bjectives
- Outline **S**trategies to achieve those objectives
- Detail the Tactics needed for execution

By using frameworks like GOST to craft objectives that steer outcomes, rebate strategists ensure every aspect of the rebate program aligns with the business's strategic goals.

Learn more about crafting effective rebate objectives with the GOST framework in our first guide.



SWOT Analysis: Identifying Opportunities and Mitigating Risks with Rebates

A SWOT (Strengths, Weaknesses, Opportunities, Threats) analysis can be an invaluable tool for rebate strategists. This framework can help narrow down both internal and external factors that can have a huge impact your rebate strategies.

For example, a SWOT analysis might reveal...



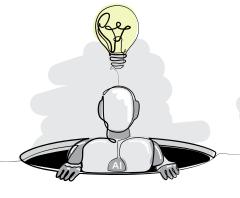
Strength

- Strong supplier relationships
- Significant market presence
- Financial health and cash flow
- Advanced tech infrastructure



Weakness

- Limited analytics capabilities
- Inflexible rebate structures
- Slow decision-making processes
- Limited market presence



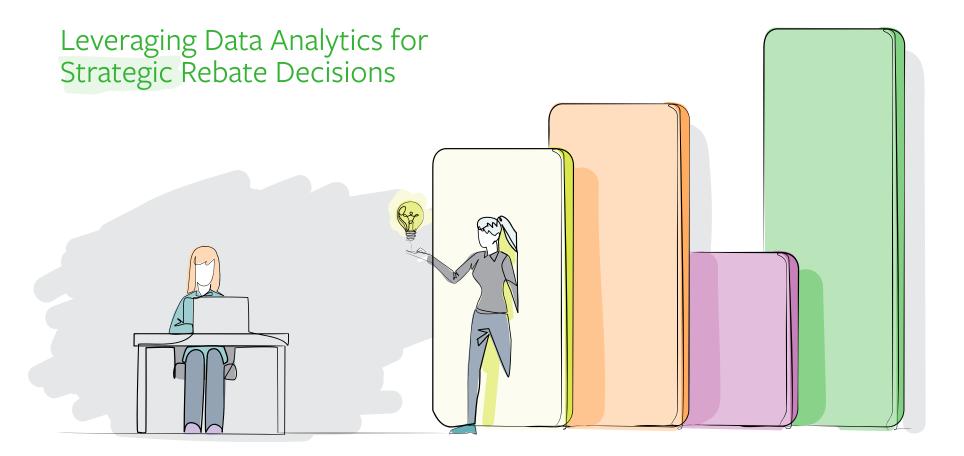
Opportunity

- Emerging markets
- Strategic partnerships
- Rising demand for rebates
- New tech solutions



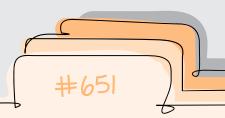
- Rising competition
- Regulatory changes
- Economic downturns
- Market saturation

Understanding these factors allows strategists to develop targeted strategies that leverage strengths, address weaknesses, seize opportunities, and mitigate threats.



Data analytics is crucial for crafting and maintaining an effective rebate strategy. Performance data provides the insights that rebate strategists need to make informed decisions and optimize their rebate programs. By analyzing data in real time, they can identify trends, measure performance, and forecast outcomes. Predictive analytics is particularly valuable for forecasting rebate

outcomes. It allows strategists to anticipate various scenarios and adjust their strategies proactively for maximum benefit. For instance, analyzing historical rebate data can reveal patterns that help predict future performance, allowing businesses to refine their strategies for better results.



Case Study

Jones Heartz's Transition to Strategic Rebate Management with Enable



<u>Jones Heartz</u> has grown quite a bit since its establishment in 1997, significantly expanding its product offerings and supplier base. However, as the business expanded, managing its increasingly complex rebate programs became a challenge. With over 120 suppliers and a mix of direct spend and tiered incentives, manually keeping track of rebate opportunities and maximizing benefits was overwhelming.

They soon realized the need for a more proactive and efficient strategy to handle these complexities.

Assessment

The team assessed the growing complexity of their rebate programs and identified the need for a more strategic, streamlined approach to rebate management. However, they would need a robust platform to support and empower this critical shift in strategy.

• Implementation

The Jones Heartz team decided to implement Enable's rebate management platform to streamline their processes. They saw the need for a solution that could handle the increasing complexity and volume of their rebate programs efficiently.

Integration

The transition began with detailed weekly meetings between Jones Heartz and Enable's team to align on the needs and requirements of their rebate strategy. Then, the Enable platform was integrated into their existing systems, allowing them to build more efficient processes empowered by new capabilities.

Execution

With the Enable platform automating many complex manual tasks and providing real-time data insights, the team had the foundations to make more informed decisions, identify risks and opportunities, and act proactively on these insights.



Outcomes and Lessons Learned





Efficiency and Accuracy: With less time spent on data entry and calculations, the team was able to focus more on strategic financial analysis instead of routine tasks.



No More Money Left on the Table: With access to accurate and up-to-date data, the team could make informed purchasing decisions, ensuring that Jones Heartz maximized their rebate opportunities. The Executive Dashboard provided a clear overview of their rebate programs, helping them identify and act on opportunities swiftly.



Improved Vendor Relationships: Greater transparency and accuracy in their processes helped to foster stronger relationships with vendors. Jones Heartz could now quickly verify rebate calculations and address any discrepancies, ensuring fair and timely payments.



Strategic Advantage: Jones Heartz was able to turn their rebate programs into strategic assets. The ability to forecast and plan for future rebate opportunities gave them a competitive edge in negotiations and market positioning.

Implementing a rebate strategy and integrating a capable platform transformed Jones Heartz's approach to rebate management. Adopting a more proactive strategy not only optimized their rebate programs, but also contributed to better vendor relationships and significant time savings.

The Evolution of a Rebate Manager to a Rebate Strategist

Making the transition from a rebate manager to a rebate strategist involves a major shift in mindset. It's about reshaping your perspectives and rethinking how you approach rebates every day. Aspiring rebate strategists should aim to grow their analytical skills, keep a close eye on market trends, and understand the broader business goals that drive their rebate initiatives.



By adopting a proactive mindset, taking a more strategic approach to their rebates, and aligning their initiatives with broader business goals and market trends, rebate managers can elevate their skill sets and transform their rebate programs into powerful drivers of growth.

Get started right: craft stronger rebate objectives with our helpful guide, **Defining Strategic Objectives for Effective Rebate Programs**.



About **Enable**

Enable helps manufacturers, distributors, and retailers take control of their rebate programs and turn them into an engine for growth. Starting with finance and commercial teams, Enable helps you better manage rebate complexity with automated real-time data and insights, accurate forecasting and stronger crossfunctional alignment. This lets you — and everyone in your business — know exactly where you are with rebates. Then you can extend Enable externally to suppliers and customers, setting them up with one collaborative place to author, agree upon, execute on, and track the progress of deals. Find out more and try it for free at **enable.com.**







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